

# Allocating heterogeneous goods through wait times and prices

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# Motivation: affordable housing

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## Motivation: affordable housing

- Applicants have **heterogeneous preferences** over location and quality
- More desirable units come with **longer wait times** and **higher rents**
- When choosing which project to apply for, applicants trade off:
  1. Preferences for different locations/apartments
  2. Wait times
  3. Rents
- While implementations differ, this **core trade-off** present across programs



## Question

- **Question:** How should we screen with wait times and prices when allocating heterogeneous goods?
- I study a stylized model with two goods and two screening instruments
- **Main result:** The designer should only use pricing to screen, even if she has no value for revenue

# Literature

- **Wasteful screening** (Hartline and Roughgarden, 2008; Yang, 2021)
  - **This paper:** combines two wasteful screening instruments
- **Wait times ‘acting as prices’** (Barzel, 1974; Leshno, 2022; Ashlagi et al., 2024)
  - **This paper:** shows wait times and prices screen on different things
- **Mechanisms without money** (Hylland and Zeckhauser, 1979; Budish, 2011)
  - **This paper:** money allowed but transfers are wasteful

# Model

# Goods

- The designer distributes two kinds of goods,  $A$  and  $B$ ,
  - There is  $\mu_A > 0$  of good  $A$  and  $\mu_B > 0$  of good  $B$
- Agents' values for  $A$  and  $B$  given by two-dimensional types  $(a, b) \in [0, 1]^2$ 
  - Values  $a$  and  $b$  distributed independently on  $[0, 1]$ , according to  $G$  and  $H$
  - $G, H$  have densities  $g, h$ , full-support,  $\frac{G(v)}{g(v)}, \frac{H(v)}{h(v)}$  strictly increasing

# Agents

- The designer chooses a menu of wait times and payments for each of the goods
  - Each agent chooses which good she wants (if any) ...
  - ...and then chooses a payment and wait time option from this good's menu
- Type- $(a, b)$  who gets a good, pays  $p$  and discounts it by  $x$  due to waiting gets utility:

$$\begin{array}{ll} x \cdot a - p & \text{if she gets } A, \\ x \cdot b - p & \text{if she gets } B. \end{array}$$

- NB: waiting **delays receipt**  $\Rightarrow$  waiting cost **multiplies value** for the good!

# Allocations

- The designer chooses **allocations** of:

1. Payments  $p : [0, 1]^2 \rightarrow \mathbb{R}_+$
2. Discounting  $x : [0, 1]^2 \rightarrow [0, 1]$
3. Goods:  $y : [0, 1]^2 \rightarrow \{A, B, \emptyset\}$

- Subject to **IC**, **IR** and **supply** constraints:

$$\text{for every } (a, b), (a', b') \in [0, 1]^2, \quad U[a, b, (p, x, y)(a, b)] \geq U[a, b, (p, x, y)(a', b')] \quad (\text{IC})$$

$$\text{for every } (a, b) \in [0, 1]^2, \quad U[a, b, (p, x, y)(a, b)] \geq 0 \quad (\text{IR})$$

$$\int \mathbb{1}_{\text{gets } A} dF(a, b) \leq \mu_A, \quad \int \mathbb{1}_{\text{gets } B} dF(a, b) \leq \mu_B \quad (\text{S})$$

# Designer

- She maximizes total agent welfare:

$$W = \int U[a, b, (p, x, y)(a, b)] dF(a, b)$$

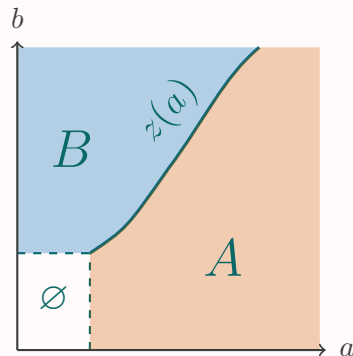
- NB: the designer puts **no value on revenue!**
  - E.g. social programs whose participants are poorer than the average taxpayer
  - Extreme assumption, but it works *against* the main result!
- Technical restriction: allowing only piecewise diff-able discounting allocations  $x(a, b)$

# Feasible mechanisms



# Who gets which good?

- When neither good is free, some types do not participate ( $\emptyset$ )
- The rest pick their favourite (payment, wait time) option for one of the goods
- Types on the **boundary**  $z$  indifferent between their best options for both goods
- Types below  $z$  pick some option for  $A$ , types above  $z$  pick some option for  $B$

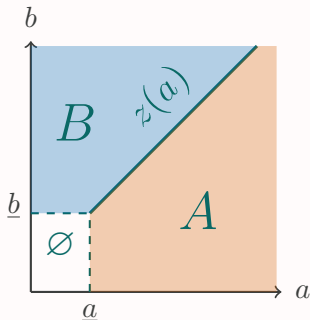


# Main result

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## Theorem 1

The optimal mechanism allocates both goods **without waiting**. It posts a separate **price for each good**. The prices are chosen so that the whole **supply of both goods** is allocated.



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- I will give two complementary intuitions:
  - **Intuition 1**: explains why the result holds in a 1-dimensional case
  - **Intuition 2**: looks at what multidimensionality adds to the problem

# Intuition 1: 1D case

## 1D case

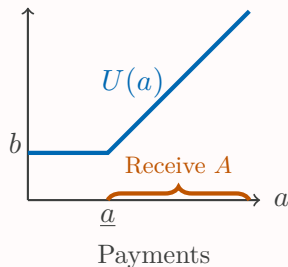
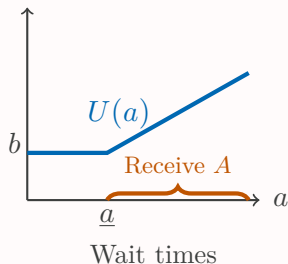
- Unit mass of agents with **same**  $b > 0$  (sufficiently small) and  $a \sim G$  on  $[0, 1]$
- Unlimited supply of good  $B$ , supply  $\mu_A$  of good  $A$

### Proposition 1

The optimal mechanism in the 1D model offers both goods **without waiting**. It offers **good  $B$  for free** and posts a **price for good  $A$** .

## 1D case

- Every feasible (deterministic) 1D mechanism allocates  $A$  to types above some  $\underline{a}$
- We can enforce this cutoff by asking recipients of  $A$  to **pay** or to **wait**
- We have  $U(a) = b + \int_{\underline{a}}^a x(v)dv \dots$



- ...so payments **leave more rents to inframarginal** takers of  $A$ !

## 1D case

- Wait time and payments mechanisms equally good for the cutoff type...
- ...but wait times more costly to inframarginal types...
- ...while payments 'equally costly' to everyone
  
- However, in **1D**, the *A*-good always goes to **an upper interval of types**
- In **2D**, combining wait times and payments can **change sorting into goods!**
- **Intuition 2** explains why payments sort agents better



## Intuition 2: 2D case

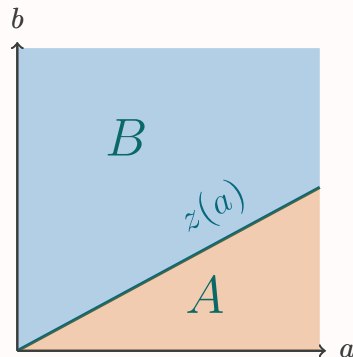
Only wait times vs. only payments

## Only wait times

- Suppose  $\mu_A + \mu_B = 1$  and both goods are given for free
- Then everyone joins and wait-times ‘clear the market’
- Type  $(a, b)$  chooses  $A$  if:

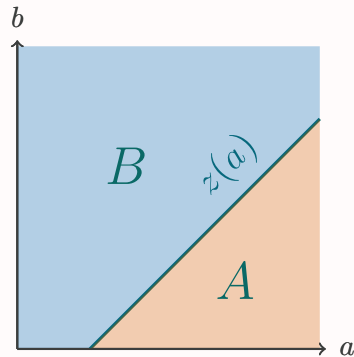
$$x_A \cdot a > x_B \cdot b$$

- **Ratio**  $\frac{a}{b}$  determines choice of good



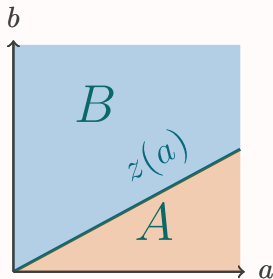
## Only payments

- Suppose  $\mu_A + \mu_B = 1$
- We can achieve the efficient allocation by pricing the overdemanded good!
- $A$ -goods go to those with **highest**  $a - b$

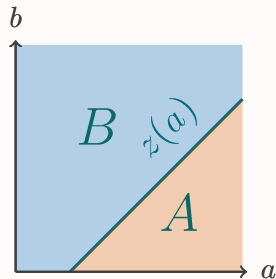


## Using wait times vs. only payments

- With wait times, agents sort based on **relative values**
- Payments let us screen on agents' **absolute values**



Only wait times



Only payments

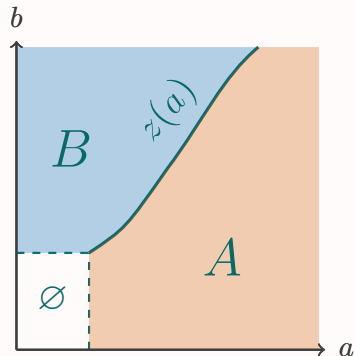
- **Absolute values** are what matters, so payments sort agents better!

# Proof intuition

## Indirect utilities

- Agents in the  $A$ -region choose some (wait time, payment) options for good  $A$ ...
- ...and agents in the  $B$ -region choose one for good  $B$
- Their option choice **does not depend** on their value for the other good!
- Therefore, we can write indirect utilities cond. on getting goods  $A$  and  $B$  as:

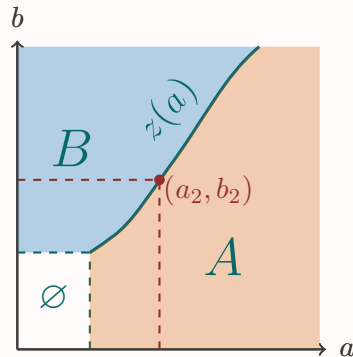
$$U_A(a), U_B(b)$$



# Indirect utilities

- $U_A(a), U_B(b)$  are the indirect utilities cond. on joining goods  $A$  and  $B$
- We thus have two 1D screening problems (one for each good)...
- ...connected by the boundary types' indifference conditions:

$$U_A(a_2) = U_B(z(a_2))$$



## Proof strategy

1. Fix any boundary  $z$  and find the mechanism that optimally implements it
2. Find the optimal  $z$  among optimally implemented boundaries



## Optimally implementing a given boundary

- Fix a boundary  $z$  and recall the following holds along it:

$$U_A(a) = U_B(z(a)) \quad \Rightarrow \quad x_A(a) = x_B(z(a)) \cdot z'(a)$$

- We have  $U_A(a) = \int_{\underline{a}}^a x_A(v)dv$ , so we want  $x_A$  **as large as possible**
- Finding the best mechanism implementing  $z \Leftrightarrow$  finding the p.w. largest **non-decreasing**  $x_A, x_B : [0, 1] \rightarrow [0, 1]$  satisfying:

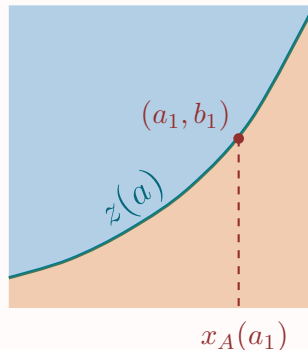
$$x_A(a) = x_B(z(a)) \cdot z'(a)$$

## Picking the optimal boundary

- Fix some  $x_A(a_1)$  and suppose  $z$  is convex below it. Then:

$$z'(a) = \frac{x_A(a)}{x_B(z(a))} \quad \nearrow$$

- So  $x_A(a)$  must be strictly below  $x_A(a_1)$  for  $a < a_1 \dots$
- Best we can do is to push both  $x_A$  and  $x_B$  up until **monotonicity binds** for  $x_B$



## How flat can we make $U_A$ and $U_B$ ?

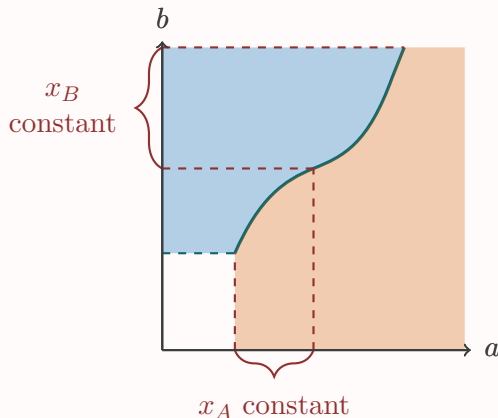
- Thus, in the optimal mechanism...

- on **convex** regions we have:

$$x_B(z(a)) = \text{const}, \quad x_A(a) \propto z'(a).$$

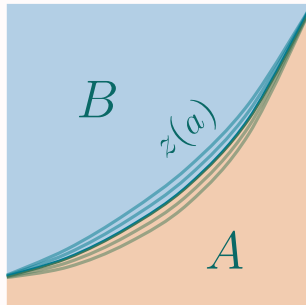
- and on **concave** regions we have:

$$x_A(a) = \text{const}, \quad x_B(z(a)) \propto 1/z'(a).$$



# Picking the optimal boundary

- These conditions tell us **how to optimally implement** each boundary  $z$
- Now, look at any convex region of  $z$
- Perturb  $z$  to find its **optimal shape** on it



## Objective in terms of $U_A$ and $U_B$ , and $z$

- Recall the objective is:

$$\int U[a, b, (p, t, y)(a, b)] dF(a, b).$$

- We can use the boundary structure to write it as:

$$\underbrace{\int_{\underline{a}}^1 \int_0^{z(\min[a, \bar{a}])} f(a, v) dv \cdot U_A(a) da}_{\text{Get } A} + \underbrace{\int_{\underline{b}}^1 \int_0^{z^{-1}(\min[b, \bar{b}])} f(v, b) dv \cdot U_B(b) db}_{\text{Get } B}.$$

- We can similarly rewrite supply constraints in terms of  $z$

Objective in terms of  $U_A$  and  $U_B$ , and  $z$

$$\int_{\underline{a}}^1 \int_0^{z(\min[a, \bar{a}])} f(a, v) dv \cdot U_A(a) da + \int_{\underline{b}}^1 \int_0^{z^{-1}(\min[b, \bar{b}])} f(v, b) dv \cdot U_B(b) db.$$

- Restricting to some region  $[\underline{v}, \bar{v}]$ , changing variables and integrating by parts gives:

$$U_A(\bar{v})G(\bar{v})H(z(\bar{v})) - U_A(\underline{v})G(\underline{v})H(z(\underline{v})) - \int_{\underline{v}}^{\bar{v}} \underbrace{x_A(a)}_{\text{constant}} G(a)H(z(a)) da.$$

- Objective depends only on  $z$ , so we can apply optimal control
- Turns out the optimal  $z$  has to be **linear on every such region!**

# Conclusions

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- Many housing programs make participants trade off:

**prefs. for goods vs. wait time vs. payments**

- These screen differently! Wait times  $\rightarrow$  relative, payments  $\rightarrow$  absolute values
- My stylized model shows wait-times have **bad screening properties**
- While some wait time is often inevitable in reality...
- ...we should be worried about large **imbalances** in wait times!
- In those cases, we should **adjust prices!**



Thank you!